



**IBIMA**

**Publishing**

*mobile*

# ***Journal of Cloud Computing***

*Vol. 2011 (2011), Article ID  
651842, 522 minipages.*

*DOI:10.5171/2011.651842*

*www.ibimapublishing.com*

Copyright © 2011 Fjodor Ruzic. This is an open access article distributed under the Creative Commons Attribution License unported 3.0, which permits unrestricted use, distribution, and reproduction in any medium, provided that original work is properly cited.

**Cloud Computing  
Development Strengthens  
Delegated Information  
Processing as the New  
Information-  
Communications Ecosystem**

**Author**

**Fjodor Ruzic**

Institute for Informatics,  
Zagreb, Croatia

# **Abstract**

Information-communications systems, consisting of three core categories: information

(content), communication  
mechanism (currently  
dominated by Internet),  
and services  
(data/information  
processing, content

delivery, etc.) were changing over time from the distributed processing to the cloud computing. Current cloud computing development gives the



basis for delegated  
information processing  
deployment. These systems  
differentiate from  
traditional distributed data  
processing that was the

predecessor to the  
information-  
communications systems  
development. Computer  
communities assume most  
of the structural and

functional characteristics of the business communities and ecosystems that evolve in their complexity and functionality. Thus, in the context of information-

communications systems  
development process,  
started with the distributed  
data processing systems  
and maturing through the  
deployment of grid and

cloud computing, there is  
the need for delegated  
information processing  
systems that build new  
information-  
communications

ecosystem. It is a digital environment populated by digital units presented by software components, applications, services, information, information

processing models, etc. It is close to the term of digital ecosystem, which is in the same time a network where nodes can be added or removed allowing

delegated person, machine, service or application to interact with or share the data. Basic conceptual issues and the ecosystem model are presented in



order to introduce novelty  
in the field of data  
processing management  
architecture, and to  
distinguish distributed  
processing model from the

grid and cloud semantic architectures. The delegated information processing is introduced as the platform that should incorporate the most

acceptable elements from  
the grid and cloud  
computing, providing  
business community with  
the new information  
processing paradigm.

Delegated information processing, as a new information-communications ecosystem, comprises also a complexity of security

and privacy issues, which are presented with the thoughts on new areas of research.

**Keywords:** distributed processing, grid computing, cloud computing, delegated information processing

# **Introduction**

The world computing infrastructure is developing from large scale distributed systems and peer-to-peer

systems to the recently deployed grid and cloud computing. There is an acceptable notion stated that there is a trend towards distribution and



decentralization of  
information technology  
resources, which is at the  
same time confronted with  
the need for consolidated  
and efficient use of these

resources. Hence, “This results in several problems such as ever increasing demand for storage and computing power at each data centre, many and

scattered data centers with underutilization of their resources, and increasing maintenance costs of data centers" (Stanoevska-

Slabeva, Wozniak and Ristol, 2010, p.18).

Trough the history of information processing, the computer technology and

the application design  
consisted constant  
development and  
improvement in order to  
make business more  
efficient, more manageable

and more concurrent that is especially of importance in the globalized economy. In the time of centralized systems, the computer systems were not

interconnected and  
information was on media  
storage that was the tool  
for moving computerized  
data from one to another  
place of entire business

organization. This scenario has been changing by distributed systems that started as the management model in the stage of minicomputers



implementation, and it has been raised by personal computers dissemination through the organization sites. The computers and their data were often

isolated from the main processing and business network. Thus, there was the need for connectivity and data integration. Once personal computers

became part of the overall computing strategy, the problem of successful managing of these distributed systems begins to affect every serious

business strategy. Because the enterprise computing environment became increasingly difficult to manage, distributed information processing

took a place as the central solution for system management success. This trend continued with the Web platforms that created new possibilities for

integration and platform independence. This also created the ability to provide centralized management of Web servers. New Web-based

systems are complex combinations of networking and computing technology. Thus, a new distributed services model for management was

created. Internal and external users of the systems were connected to many different applications, hosted on many different servers. The



fundamental information models built for office and enterprise networks are useful for sharing files and executing transactions, but they simply do not fill the

needs of embedded systems. In real-time networks, the main problem still exists and it is consider finding and disseminating information

quickly to many nodes.  
These problems are the  
object of grid and cloud  
computing scenarios  
introduced primarily to  
fully capture current

information technology capabilities for producing the most efficient information processing system that modern business need.

Through the process of distributed systems development, the distributed computing area has been characterized by the deployment of large-

scale grids that have provided the research and business community with an unprecedented number of resources. Despite current efforts to make the

grids unified, the heterogeneity of hardware and software has contributed to increasing complexity of deploying applications on these

infrastructures. Moreover, recent advances in virtualization technologies have led to the emergence of commercial infrastructures deployed as



cloud computing services.  
At the same time, the  
increasing ubiquity of  
virtual machine  
technologies has enabled  
the creation of customized

environments atop physical infrastructure with new business models. Existing virtual-machine based resource management systems can manage a

cluster of computers within a site allowing the creation of virtual workspaces or virtual clusters. These issues are correlating to the term of delegation by which

the system management,  
data processing functions,  
and information are  
delegated through the  
federation of systems and  
services.

Thus, new forms of management and services are needed in the context of distributed system maturation through the cloud computing

deployment. The process of upgrading grid computing concepts resulted with the cloud computing portfolio that is still in developing phase. Hence, the cloud

computing is conceived today as a large pool of easily usable and accessible virtualized resources (such as hardware, development platforms and/or services).

These resources can be dynamically reconfigured to adjust to a variable load (scale), providing also an optimum resource utilization. This pool of



resources is typically exploited by a pay per-use model in which the Infrastructure Provider offers guarantees by means of customized service level

agreements (Vaquero et al., 2009).

The business goals are always about costs of production and good return

on investment (ROI) that makes pressure to the information professionals finding proper solutions for today's dynamic, mobile and globalized business.

Thus, the cloud computing associated with a new paradigm for the provision of computing infrastructure shifts the location of information-

communication system  
operations to the open  
network in order to reduce  
the costs associated with  
the management of  
hardware and software

resources. The concept of cloud computing is drawing the attention from the information and communication technology community, thanks to the

appearance of a set of services with common characteristics. However, some of the existing technologies the cloud computing concept draws

on (such as virtualization, utility computing or distributed computing) are not new. Hence, the idea is to develop cloud computing portfolio toward delegated



information processing system that would fully comply with new business demand for technology and information resources.

# **Information- Communications System Convergence**

Information-  
communications systems

are the core element of the new forms of social life, culture, and business transforming them into digital environment of the new media society. New

media society needs new  
forms of information  
processing agreements and  
regulation with  
intersectoral structure  
comprising frameworks in

three basic sectors that are creating information-communications systems paradigm:

- Communication process

➤ network (all forms of fixed, mobile, intelligent and integrated telecommunications on local regional and global basis)

- network access
  
- digital data/information transportation
  
- Communication subjects

- senders/publishers
- medium/providers
- receiver (user/customer, audience)



- Communication objects

- digital data

- digital  
information/content

(personal, public,  
broadcasted)

Each of the sectors is faced  
with new media  
opportunities and

drawbacks that are  
reshaping the current  
working and life  
environment. Furthermore,  
there are new forms of  
relationships, roles, rights

and duties for each business firm acting in new digital economy. All of these facets ask for new forms of managed activities making the base on which

new forms of information  
processing will work in the  
best way for all  
participants.

Although personal computers and Internet will come invisible or disappear from the information technology scene, these technologies tend to

stipulate new technologies and services. The trend is also visible with the miniaturization of applications systems existing on today's Internet

based global services – it is resulted in open business and home systems that must be tailored for the individual use, and suited to personal interest and



demand. That is the point where today's Web solutions are not yet prepared to work out this task.

The impact of new information-communications systems technology on electronic business (e-business) is enormous. Although

teleworking has failed to take off anywhere near as fast as many e-business expected, technologies such as shared virtual environment, broadband

network access, multimedia  
and mobile  
communications are  
changing this situations  
promising new wave in e-  
business applications.

Besides that, the new information-communications system concept impacts on e-business practices. It offers the potential for major new

business and industrial opportunities, but e-business companies will only benefit for this if they are prepared to be creative, innovative and intelligent.

Many modern applications require considerable cross-sector capabilities and cooperation. Currently and in nearly future, the critical

technologies for e-business environment are:

- Embedded computing
- Wireless technology



- Intelligent agents
- Open and transparent communications infrastructure

- Simulation and data visualization
- Virtualization

These critical technologies form the basis for new services deployed through the advanced distributed systems concept deployed by grid and cloud

computing. The result of information-communications systems development is information content space where information users and

intelligent agents can directly tap the latest relevant information in linked and related information resources. This help free information users

from having its own  
dedicated information  
processing system. At the  
same time, it resulted in the  
techniques that outfit  
information users with

personal information  
portals and  
search/intelligent agents  
tailored to their particular  
information needs. The  
process includes

information appliances that could be configured to learn and respond to personal details with the help of artificial intelligence techniques. Hence,



information, as well as the infrastructure, is becoming a service. In the context of paradigm 'information as a service', information in any form like images,

documents, real time data  
etc. is brought together into  
a single location. It is  
obvious that the unified  
provisioning and  
management of services

framework becomes very important characteristic of information market place on which modern business relies.

# **Distributed Information Processing**

It is often argued that the labor productivity increase is due to the widespread

introduction of new  
information and  
communication  
technologies. The  
introduction of new  
information and

communication technologies allows organizations to process any given amount of information with a shorter delay, enabling them to

restructure and solve  
incentive problems without  
risking to produce with  
excessive delay. Even a  
marginal improvement in  
the information technology

can yield significant increases in labor productivity if the organization is drastically restructured (Grüner, 2009). These notions are



close to the thoughts on  
restructuring data  
processing management,  
too. Further, these issues  
are correlating with the  
distributed data processing

scenarios developed in order to improve overall business productivity.

The problems of distributed systems

management did not exist in the early stage of mainframe computing scenarios. Systems were centralized and typically housed in one facility. Over

time, however, the power, complexity and connectivity of the computer systems and networks evolved.

Westerinen and Bumpus

(2003) argue that businesses today are dependent on their compute and networking infrastructures to operate and survive. These

infrastructures are geographically and functionally distributed, and their management is critical. Once personal computers became part of

the overall computing strategy in many businesses, systems management was changed dramatically. Data centers were not only concerned

with management of the central or mainframe computers that they owned, but were also faced with the management of hundreds or thousands of



mini data centers and personal computers spread over large geographic areas. Most of the early focus on distributed systems management was

on software upgrades,  
system configuration  
management, and software  
and hardware inventory.

Besides, the development of the local area network technologies provided new possibilities for sharing information resources.  
Shared resources required

new forms of activities for managing applications and databases. Also new applications were being developed as client-server applications, and they were

distributing information processing over the network. This new paradigm shaped the new kind of data processing, since the enterprise

computing environment became increasingly difficult to manage. In order to achieve the integration of management information, it was

necessary to define and standardize procedures as well as common concepts and semantics of the managed components. Hence, the various models

for information management, including the well-known Common Information Model, were developed. This model provided a way to



represent not only the managed components, but also the interfaces (operations) and relationships between these components. It puts

in place the basic semantics  
for systems, software and  
network management, and  
as object-oriented  
information model, allows

subclassing, abstraction  
and encapsulation.

The major distributed  
computing platforms  
generally have two

methods of porting applications. One kind of solutions relates to the software development kits that can be used to wrap existing applications with

their platform. Other solutions offer application programming interface of varying complexity that require access to the source code, but provide tight

integration, and access to the security, management, and other features of the platforms. Obviously, not all applications are suitable for distributed computing.

The closer an application gets to running in real time, the less appropriate it is. Even processing tasks that normally take a short time may not derive much

benefit if the  
communications among  
distributed systems and the  
constantly changing  
availability of processing  
clients becomes a



bottleneck. Generally, the most appropriate applications consist of loosely coupled, non-sequential tasks in batch processes with a high

compute-to-data ratio. In this sense, programs with large databases that can be easily parsed for distribution are very appropriate. Clearly, any

application with individual tasks that need access to huge data sets will be more appropriate for larger systems than individual desktop computers. If huge

data sets are involved,  
server and other dedicated  
system clusters will be  
more appropriate for other  
slightly less data intensive  
applications. For a

distributed application  
using numerous desktop  
computers, the required  
data should fit very  
comfortably in the desktop  
computer memory, with

lots of room to spare.  
According to Yabandeh et al. (2010), the implementation of a distributed system often contains the basic

algorithm coupled with a strategy for making choices. Examples of choice include choosing a node to join the system, choosing the node to forward a message to, or

choosing how to adapt to a change in the underlying network.

The information is for a long time out there, and the



network infrastructure is reliable. The whole classes of new distributed applications are available, if the data were on disposal in adequate manner.

However, the modern business rich of information assets is confronted with the complex and allocated information that are

needed for doing business better and more cost effective. Distributed computing provides efficient usage of existing system resources.

Estimates by various analysts have indicated that up to 90 percent of the computing power on a company's client systems are not used. Even servers

and other systems spread across multiple departments are typically used inefficiently, with some applications starved for server power while

elsewhere in the organization server power is underutilized. Moreover, server and workstation obsolescence can be staved off considerably longer by

allocating certain applications to a grid of client machines or servers. Thus, instead of throwing away obsolete desktop computers and servers, an

organization can dedicate them to distributed computing tasks.

For today, however, the specific promise of



distributed computing lies mostly in harnessing the system resources which lie within the firewall. It will take years before the systems globally networked

will be sharing compute resources as effortlessly as they can share information. The fundamental information models built in past for office and

enterprise networks were appropriate for sharing files and executing transactions, but they simply did not fill the needs of currently widespread

embedded systems. In real-time networks, the main problem is to find and disseminate information functionally and quickly to many nodes distributed

across the business domain.  
This problem is not yet  
completely solved, although  
the middleware, a class of  
software serving  
distributed applications by

delivering data, is a  
promise to connect the  
ubiquitous network stack  
and the user applications.

Recently, general embedded middleware technologies have begun emerging; it shows promise for standardized, easy distributed data access.

If middleware can deliver on that promise, it has the potential to fuel an explosion in embedded applications that parallels the enterprise growth of



information technology deployment. In the recent time, it is obvious that the fastest-growing embedded middleware technologies are publish-subscribe

architectures. In contrast to the central server with many clients model of enterprise middleware, publish-subscribe nodes simply subscribe to data

they need and publish  
information they produce.  
This design mirrors time-  
critical information  
delivery systems in  
everyday business tasks.

Thus, embedded  
middleware is crossing the  
threshold from specialized  
point solution to widely  
adopted infrastructure  
delivering solutions for

new distributed systems  
with much greater  
capabilities than are  
practical today.

The next evolving technology that allows the development of distributed information processing components is about Web Services. These

components can be  
integrated into a generic  
component based  
framework on the Web for  
large and complex  
distributed application

development (Kumar, 2005). Hence, in most cases today, a distributed computing architecture consists of very lightweight software agents installed



on a number of client systems, and one or more dedicated distributed computing management servers. Hence, an agent running on a processing

client detects when the system is idle, notifies the management server that the system is available for processing, and usually requests an application

package. The client then receives an application package from the server and runs the software when it has spare resources work, and sends the results

back to the server. If the user of the client system needs to run his own applications at any time, control is immediately returned, and processing of

the distributed application package ends. Obviously, the complexity of a distributed computing architecture increases with the size and type of

environment. A larger environment that includes multiple departments, partners, or participants across the Web requires complex resource

identification, policy  
management,  
authentication, encryption,  
and secure sandboxing  
functionality. Resource  
identification is necessary

to define the level of processing power, memory, and storage each system can contribute. That is why a policy management should be used to varying



degrees in different types of distributed computing environments. According to the stated policy, security and workflow measures define which jobs and users

get access to which systems, and who gets priority in various situations based on rank, deadlines, and the perceived importance of

each business project. Thus, complex and also distributed, measures are necessary to prevent unauthorized access to systems and data within

distributed systems that  
are meant to be  
inaccessible.

Distributed processing  
systems are evolving to

the grid computing, as the way to provide users the ability to harness the power of large numbers of heterogeneous, distributed resources, enable users and

applications to seamlessly access these resources to solve complex business. Business, data intensive, applications are no longer being developed as

monolithic codes. Instead, standalone application components are combined to process the data in various ways. The applications can now be

viewed as complex workflows, which consist of various transformations performed on the data (Blythe et al., 2003).



In an age of ever increasing information collection and the need to evaluate it, building information processing systems that utilize the all available

compute resources, should stipulate the development of more sophisticated, distributed computing systems. Today, large data processing facilities

provide significant compute capabilities, and utilizing distributed resources in a coherent way is much more powerful. Hence, distributed processing tools

and techniques were currently during last decades, and they are still under evolution process. This evolution is continuing by storage and network

performances growth, and  
by the ever-growing  
mobility and distribution of  
business resources.

Distribution of affordable  
devices makes them often

idle much of the time.

Besides that, the ability to capture and share data is becoming increasingly easy and fast in real time. Much of the data is and will be

captured and stored in perpetuity at corporate Web sites and in data centers. Some of what should be available may be accessible through the

gates of these data centers.  
Contrary, distribution of  
affordable, cheap and free  
compute devices to the  
business firms and  
individual workers



continues to grow.

Although most of the resources such as cell phones, laptops, desktops, etc. sit idle much of the time, they can now all

participate in the storage and processing of data. This notion is considering grid and cloud computing portfolios as the ways of distributed systems

development process. This issue opens the way of the efforts in development and deployment of delegation in information system design. The next logical step was

done with the interrogation of the cloud computing as the tool for problem solving in distributed business system organization, workflow planning, and the

management of the whole  
set of distributed resources.

# **Distribution by Grid Computing**

At its core, grid computing enables devices, regardless of their operating

characteristics, to be virtually shared, managed and accessed across an enterprise, industry or workgroup. This virtualization of resources

places all of the necessary  
access, data and processing  
power to those who need to  
rapidly solve complex  
business problems, conduct  
compute-intensive research



and data analysis, and operate in real-time. The Internet or dedicated unified networks can be used to interconnect a wide variety of distributed

computational resources (such as supercomputers, computer clusters, storage systems, data sources) and present them as a single, unified resource. The

traditional client-server  
Internet model is beginning  
to give some ground to  
peer-to-peer networking,  
where all network  
participants are

approximately equal. The enormous power of these networks is increasingly being blended with more complex grid computing. In this context, grid

computing is often defined as applying resources from many computers in a network to a single problem, usually one that requires a large number of

processing cycles or access to large amounts of data.

Taking various definitions into account, a grid computing presents a form

of distributed computing,  
which provides a unified  
model of networked  
resources (processing,  
application, data, and  
storage) within and across

organizations. The unified model presents a homogeneous view of collections of heterogeneous resources, and supports the dynamic



coordination, sharing, selection and aggregation of these resources in order to meet users' availability, capability, performance, and cost requirements. It is

obviously that a grid  
computing matured from  
the distributed data  
processing system  
architecture and  
management developed in

the early days after  
mainframe computers  
domination.

Foster and Kesselman  
(1998) brought the ideas of

the grid computing  
(including those from  
distributed computing,  
object-oriented  
programming, and Web  
services). They stated that a

computational grid is a hardware and software infrastructure that provides dependable, consistent, pervasive, and inexpensive access to high-end

computational capabilities.  
In other words, it is a  
means of simultaneously  
applying the resources of  
many networked  
computers to a single

problem. From the user perspective, grid computing means that computing power and resources can be obtained as utility. It means that the user can

simply request information and computations and have them delivered to her or him without knowing where the data she or he requires resides, or which



information appliance is processing her or his request (Goyal and Lawande, 2005). Grid computing has several similarities with the

distributed processing  
conceptual model acting  
around the common  
objective: organizing the  
use of large sets of  
distributed resources.

Hence, many important issues are common:  
scalability, communication performance, fault tolerance, and security.

At the same time, grid computing means the virtualization and sharing of available computing and data resources among different organizational and

physical domains. The increasing ubiquity of virtual machine technologies has enabled the creation of customized environments over physical

infrastructure and the emergence of business models including grid and cloud computing. The use of virtual machine technologies brings several

benefits to business  
information processing  
management. Existing  
virtual-machine based  
resource management  
systems can manage a

cluster of computers within a site allowing the creation of virtual workspaces or virtual clusters. These systems commonly provide an interface through which



one can allocate and  
configure virtual machines  
with the operating system  
and software of choice.  
These resource managers  
allow the user to create

customized virtual clusters  
using shares of the physical  
machines available at the  
site (Keahey et al., 2006).

Today's business is  
confronted with the strong  
demand for agility in order  
to survive on globalized  
and turbulent markets.  
Business agility as the

ability to easily change  
businesses and business  
processes beyond the  
normal level of flexibility to  
effectively manage  
unpredictable external and

internal changes, asks for the prevailing information technology infrastructure of enterprises. An agile company is active only with an agile information

technology infrastructure,  
which can be quickly and  
efficiently adjusted to new  
business needs and ideas.  
Besides the agility issues,  
there is globalization as

well as mobility as the current portfolio under which companies are doing business. However, business traditionally performed computing tasks

in highly integrated enterprise computing centers. Although sophisticated distributed systems existed, these were specialized, niche entities.



The Internet's rise and the emergence of e-business have led to a growing awareness that an enterprise's internal information technology

infrastructure also encompasses external networks, resources, and services. According to Foster et al. (2002), system developers treated this new

source of complexity as a  
network-centric  
phenomenon and  
attempted to construct  
intelligent networks that  
intersected with traditional

enterprise data centers  
only at edge servers that  
connect an enterprise  
network to service provider  
resources. These  
developers worked from

the assumption that these servers could, thus, manage and circumscribe the impact of e-business and the Internet on an enterprise's core

information technology  
infrastructure.

Grid computing also relied  
on meta systems as  
collections of

interconnected resources  
harnessed together in order  
to satisfy various needs of  
users (Smarr and Catlett,  
1992). The resources may  
be administered by

different organizations and  
may be distributed,  
heterogeneous, and fault-  
prone, and usage policies  
for the resources may vary  
widely. A grid



infrastructure must manage this complexity so that users can interact with resources as easily and smoothly as possible. According to the

distribution of resources  
and applications, Grimshaw  
and Natrajan (2005)  
defined a grid system as  
system that gathers  
resources and devices with

embedded processing resources making them accessible to users and applications in order to reduce overhead and accelerate projects. They

also defined a grid application as an application that operates in a grid environment. It is obvious that a grid enables users to collaborate

securely by sharing  
processing, applications,  
and data across systems in  
order to facilitate  
collaboration, faster  
application execution, and

easier access to data. The most used types of application in a grid environment are finding and sharing data, finding and sharing applications,

and finding and sharing  
computing resources.  
Hence, the grid system  
software makes the  
middleware that facilitates  
writing grid applications

and manages the underlying grid infrastructure.

Hence, grid computing has evolved into an important



architecture differentiating  
itself from distributed  
computing through an  
increased focus on the grid  
structure that includes  
resource sharing,

coordination,  
manageability, and high  
performance (Foster,  
Kesselman and Tuecke,  
2001). Thus, these  
resources cannot be

considered as grids, unless they are based on sharing: clusters, network-attached storage devices, scientific instruments, networks. In order to stipulate grid

architecture development,  
the three-layer architecture  
has been proposed  
compounding the  
computation/data layer,  
information layer, and

knowledge layer. Looking at basic model of grid architecture that Foster and Kesselman (1998) proposed, the three-layer grids architecture was the

base for an Open Grid  
Services Architecture,  
based on W3C Web  
Services (Jeffery, 2002).  
Open Grid Services  
Architecture as a set of

standards defines the way in which information is shared among diverse components of large, heterogeneous grid systems. In this context, a

grid system is a scalable  
wide area network that  
supports resource sharing  
and distribution optimizing  
communication and



interoperability among  
resources of all types.

Next generation grid  
systems are heading for  
globally collaborative,

service-oriented and live information systems that exhibit a strong sense of automation. A collection of autonomous agents is searched, assembled, and

coordinated in a grid  
middleware system to  
produce desirable grid  
services. An effective  
communication mechanism  
is vital to the effectiveness

of the step to build a novel  
grid middleware system.  
Computing grids offer  
computing as a service  
through a collection of  
inexpensive managed

nodes with some billing and job management software. As computer grids are commercially available, two fundamental challenges exist: trust

asymmetry, and movement of data to and from the grid. Current grid solutions have many fundamental security problems, such as requiring sharing of keys and,

trusting of the  
infrastructure deployed by  
the grid service provider.  
Traditional approaches  
attempt to secure an  
operating system so that

operations on plain text can be carried out without concern. Many users will never trust a service provider enough and so they are orienting to the



use of managed delegation  
of computing services.

# **Cloud Computing Environment**

With the significant  
advances in information  
and communications

technology over the last half century, there is an increasingly perceived vision that computing will one day be the utility, i.e. computing utility. This

computing utility will provide the basic level of computing service that is considered essential to meet the everyday needs of the general business

community. Thus, delivering this utility asks for new computing paradigms, of which the one is cloud computing (Buyya et al., 2009). Cloud

computing aims to enable  
the dynamic creation of  
next-generation data  
centers by assembling  
services of networked  
virtual machines so that

users are able to access applications from anywhere in the world on demand. Regarding the cloud computing definition and understanding its

deployment environment,  
there is a need for  
standardized approach to  
the definition. This goal is  
temporary achieved by the  
National Institute of



Standards and Technology  
that has provided a  
definition of cloud  
computing. The version 15  
of October 7, 2009 defines  
cloud computing as a model

for enabling convenient,  
on-demand network access  
to a shared pool of  
configurable computing  
resources (e.g., networks,  
servers, storage,

applications, and services)  
that can be rapidly  
provisioned and released  
with minimal management  
effort or service provider  
interaction.

The current cloud computing scenarios shows the paradigm that cloud computing is presented as the combination of many preexisting technologies.

These technologies have matured at different rates and in different contexts, and were not designed as a coherent whole. However, they have come together to

create a technical ecosystem for cloud computing. New advances in processors, virtualization technology, disk storage, broadband Internet

connection, and fast, inexpensive servers have combined to make the cloud a more compelling solution (Mather,

Kumaraswamy and Latif,  
2009, p.11).

The cloud computing is also  
seen as an incremental  
evolution from grid



computing where cloud platforms are using traditional distributed systems mechanisms. This means that cloud computing brings new

distributed computing models with high performance data storage systems. Further, the real decision on the type of the cloud computing scenarios

depends on business goals  
and the type of  
organization of the entire  
business firm.

Organizations with  
portfolios comprised of

large scale, monolithic,  
tightly coupled applications  
needs complete  
information processing  
solution through the cloud  
computing portfolio. If such

solution is impossible, they decide to leave cloud computing candidates.

Organizations with portfolios based on well-defined services, with

solutions assembled using service oriented constructs, are better positioned to take advantage of cloud computing financial benefits.

It is obvious that virtualization technologies have also facilitated the realization of cloud computing services. Cloud computing includes three

kinds of services accessible  
by the Internet: software as  
a service, platform as a  
service, and infrastructure  
as a service (di Costanzo,  
Assuncao and Buyya,



2009). Today, the latest paradigm to emerge is that of cloud computing, which promises reliable services delivered through next-generation data centers

that are built on compute and storage virtualization technologies. Consumers will be able to access applications and data from an information processing

cloud anywhere in the world on demand. In other words, the cloud computing appears to be a single point of access for all the

computing needs of  
business (Weiss, 2007).

One of the interesting  
attributes of cloud  
computing is elasticity of

resources. This capability allows business users to increase and decrease their computing resources as needed. There is always an awareness of the baseline

of computing resources, but predicting future needs is difficult, especially when demands are constantly changing. Cloud computing can deliver ubiquitous

information services across the globe across any platform. It can be elastic in its demands on the infrastructure while the infrastructure and

maintenance of it can be invisible to the individual users and the organization. It is supplied like a low-cost utility to the payers for a 'pay for what you use'



model. Lastly, this allows organizations to focus on their business not on the information technology business (Velte, A., Velte, T. and Elsenpeter, 2009).

Thus, cloud computing can offer a means to provide information processing resources on demand and address spikes in usage. Cloud computing is elastic

also in a term of deployment. That implies several drivers for moving applications into the cloud computing environment. Economics is the greatest

force. Under traditional information processing system design, the corporate data center must be built to handle business information processing

peak. The infrastructure should have been on disposal at all times, even at the minimum load for small application. For applications with seasonal

implications, cloud computing brings a huge savings. Cloud computing lays on information technology infrastructure, where core infrastructure

is presented as a service,  
and where accompanied  
computing utility  
appliances (hardware) are  
also presented as a service.  
Infrastructure is based on

virtual or physical  
resources as a commodity  
to business users. Hence,  
the physical infrastructure  
is managed by the core  
middleware whose



objectives are to provide an appropriate runtime environment for applications and to utilize the physical resources at best. Virtualization

technologies provide features such as application isolation, quality of service, and sandboxing.

Furthermore, the physical infrastructure and core

middleware represent the platform where applications are deployed.

Hence, new ways of digital business models could be

implemented through the entire business ecosystem. By its nature, business ecosystem is aiming to commercialize emerging ideas inside business

dynamic environment and  
it fosters the information-  
communications ecosystem  
when information  
technology is in use.  
Information-

communications ecosystem  
crosses business domains  
and different computer  
systems. Thus, it has no  
single functional reference  
model. Since it is not

feasible to define all the required functional models, the ecosystem model is presented as schematic diagram of interconnectivity and

interfunctionality of the functional categories. The main goal of distributed networks is to use a large number of nodes with variable connectivity in



unified form in order to  
minimize central  
organization.

This notion denotes the  
information-

communications system  
development paradigm  
postulated by delegated  
information processing. In  
such environment, digital  
documents, business data,

information content, and  
services move, by the cloud  
computing infrastructure  
and services, within the  
ecosystem (network),  
allowing delegated person,

machine, service or  
application to interact with  
or share the data.

**Fig 1. Schematic of the  
Information-  
Communications  
Ecosystem Model**

**Please see Fig 1 in full  
PDF version**

In Figure 1, we could see the relations that users have with the cloud computing environment in which information processing tools

(ubiquitous information appliances) and information/data bases placed within the entire environment. The user has the possibility to pick up



any of the utility items in  
any time from any place  
within cloud environment.  
This platform is made  
available through a user  
level middleware, which

provides environments and tools simplifying the development and the deployment of applications in the cloud computing environment. Hence, cloud

computing is no longer a trend but an emerging deployment model that is reshaping the landscape of what and how the information managers

manage information  
processing.

The term cloud is a  
metaphor for the Internet,  
and it is a simplified

representation of the complex, inter-networked devices and connections that form the Internet. According to Mather (2009), there are two basic

deployment models:  
private and public clouds as  
subsets of the Internet.  
These models are defined  
by their relationship to the  
enterprise. Private and

public clouds may also be referred to as internal or external clouds; the differentiation is based on the relationship of the cloud to the enterprise. The

public and private cloud  
concepts are important  
because they support cloud  
computing, which enables  
the provisioning of  
dynamic, scalable,



virtualized resources over  
Internet connections by a  
vendor or an enterprise  
information processing  
department to customers  
(Mather, Kumaraswamy

and Latif, 2009). At the same time, cloud computing is a new and promising paradigm delivering information and computing services as

computing utilities. As cloud computing units are designed to provide services to external users, providers need to be compensated for sharing

their resources and capabilities that open new computing utility market in some way. Further, as cloud computing platforms become ubiquitous, the

need for internetworking  
them to create a market-  
oriented global cloud  
exchange for trading  
services becomes dominant

(Buyya, Yeo and Venugopal, 2008).

To sum up, the evolution to cloud computing has advanced through such

technological developments  
as service oriented  
architectures, collaboration  
software, and  
virtualization. Businesses  
are no longer operating

within the confines of a traditional corporate boundary, but rather as part of a global ecosystem of supply chains, strategic alliances, and partnerships.



Increasingly ubiquitous connectivity, coupled with advances in mobile device capabilities and strategies, as well as new and exciting collaboration and remote

service delivery paradigms, have all begun to erode traditional corporate culture. Hence, the demand for interoperability and integration will likely drive

a widely supported fabric of intracloud application programming interfaces that will be developed to link cloud-based systems across vendor platforms.

This consolidation and integration, along with improved security, privacy, and governance enhancements, will broaden the appeal of cloud

computing while building  
the trust of users, who will  
increasingly offload large  
portions of their  
information technology  
infrastructure to third

parties. However, many consumers and companies are missing out on the entitlement, and policy enforcement. Businesses must think about tiered

perimeters without  
abandoning core  
infrastructure. This has also  
resulted in new security  
challenges that  
organizations did not have

to face when critical resources and transactions were behind their firewalls or controlled partner networks (Rittinghouse and Ransome, 2010).



The benefits of cloud computing are dealing strongly with the delegation of business information processing. Delegating workloads to

a cloud computing  
environment provides  
information management  
to confront with the  
overwhelming information  
processing requirements

from all of the staff  
members around the  
spread work locations.

Delegated Information  
Processing Development

Cloud computing provides a way to develop applications in a virtual environment, where computing capacity, bandwidth, storage,

security and reliability are not issues. In a virtual computing environment, business user can develop, deploy, and manage applications, paying only

for the time and capacity that are really used, while scaling up or down to accommodate changing needs or business requirements. The cloud

computing brings new forms of the relationship between information processing delegated portfolio and business management. However,

information-processing  
delegation demands more  
transparency from  
information processing  
intermediaries that involve  
delegated functions and



processes. It is obvious that in any delegation process, the delegation transaction is approved or agreed by both parties.

By Lopes and Oliveira (2003) the history of management distribution started in early 1990-s when features such as scalability, flexibility and

robustness were identified as necessary for future developments on network management. Further, Goldszmidt and Yemini early supported

a management distribution methodology by delegating management operations near management information (Goldszmidt and Yemini, 1998).

According to this concept, management processing functions are dynamically delegated to the network elements and executed locally. This introduces a

shift in the original concept where the information is transported to a central location to be processed. This approach is known as Management by Delegation

and although the research prototypes did not have the expected community recognition, they unquestionably proved the concept. Other approaches

for management  
distributions suggested  
using mobile agents to  
implement and distribute  
management functions.



Delegation has received significant attention from the research community. A number of delegation models have been proposed and most of them are for

Role-Based Access Control (Crampton, 2003; Na and Cheon, 2000; Wainer and Kumar, 2005). Delegation operations are usually performed in a distributed

manner, meaning that users have certain control on the delegation of their own rights. In order to prevent abuse, some delegation models support

specification of  
authorization rules, which  
control who can delegate  
what privileges to other  
users as well as who can  
receive what privileges

from others. However, in any delegation process, the delegation transaction is approved or agreed by both parties only after both can reach an agreement about

the duties or responsibilities of the involved parties. This forms the delegation commitment of the involved parties that can be understood as the

course of action about what they have to do before and after the delegation takes place to actually complete the delegation process. Thus, the delegation

commitment can include some conditions and constraints on the delegation process, notably duration and service invocation times.



Today's business dealing with the computerized and networked supply chain and distributed management systems is close to the concept of

federated information  
processing environments,  
which contain multiple  
component systems and  
associated users.  
Overcoming these

problems opens the way to the new sets of collaborative solutions. In this context, information-processing delegation appears to be a potential

solution as it provides a tools for maintaining consistency of distributed management system. The basic notions on the terms of delegated processing

could be found in the works of Schaad and Moffett (2002), and Crampton and Khambhammettu (2006) which stated two basic types of delegation. The

first type of delegation is formal, documented delegation regarding administration (administrative delegation). The second type of

delegation is informal, user delegation that is often called ad hoc delegation.

Management distribution is a requirement to modern

networks. As features appear and technology evolves, better tools are needed to maintain the network in excellent working condition. Thus,



delegation is a powerful mechanism to provide flexible and dynamic access control decisions.

Delegation is particularly useful in federated

environments where multiple systems, with their own security autonomy, are connected under one common federation. Although many delegation

schemes have been studied, current models do not seriously take into account the issue of delegation. The history of management distribution develops

system features such as scalability, flexibility and robustness that are necessary for future developments on network management. The actual

models are in most cases in the arena of data entry processes. A primary user who is attempting to enter data required for processing may delegate

data entry tasks for specific input fields to designated delegate users who are more likely to be knowledgeable about the data to be entered. Data

entry operations performed by the primary user are recorded and used to build a transaction model. Further, data entered by the delegate users is

merged with data entered by the primary user to meet the requirements of the entire information-processing task. These notions are also



encountered within networked data processing systems developed under the terms of distributed, grid and cloud computing architectures. Thus,

management distribution is a requirement to modern networks, too.

These issues create an important aspect of

delegation models that contain some form of delegation in information processing and management tasks (Pham et al., 2008). Hence, we

could state that the delegation is the way by which modern business could manage and process complex, globally distributed information

processing that is operationally anticipated by many users dealing with various degrees of authorities.

# **Security and Privacy Issues of Delegated Information Processing**

Every delegated  
information processing

system is under certain security measures that should be done in order to make system fully operational and secure. There are two general

approaches in establishing security measures within delegated information processing systems: static enforcement, and dynamic enforcement. In static



enforcement, security is ensured by careful design of administrative state. In dynamic enforcement, a verification procedure is performed by the end of the

execution of each workflow instance to ensure that the participants have not enhanced their own power through delegation. The advantage of static

enforcement is that, if we have already implemented a control system with delegation support, we just need to modify the administrative state to

enforce security. There is no need to change the existing implementation. However, static enforcement could make the administrative state

more restrictive than necessary. On contrary, in dynamic enforcement, the initial state of the control system is recorded, and the security system maintains a

list of the participants for every workflow instance. Dynamic enforcement monitors the usage of delegated privileges rather than placing restrictions on

administrative states. It is thus less restrictive and more practical than static enforcement, but introduces a performance overhead in some degree.

Besides these technical notions, there are a lot of issues regarding security and trust issues in delegated processing



systems, which must be considered.

Delegated information processing asks for new forms and solutions in

security and privacy.

Information technology and the processing, storage and transmitting of sensitive and personal information is ubiquitous, and as a result

of this ubiquity the legal risk and regulatory compliance environment poses increased threats and potential for significant liability. Internal security

and privacy professionals  
find themselves ceding  
control of significant  
decisions to third parties  
and service providers  
concerning the

implementation,  
maintenance, enhancement  
and enforcement of  
information security and  
privacy measures.  
Unfortunately, an

organization's legal risk and compliance obligations do not follow, and in most cases, they remain with the organization that chooses to outsource and to

delegate business  
information processing.  
When we are faced with the  
delegated information  
processing, we could find  
two general areas of

security treatment: data, and applications (including business functions and workflow job processes). At the same time, delegated information processing



impacts two aspects of how people interact with technologies: how services are consumed, and how services are delivered. Although cloud computing

was originally, and still is often associated with Web-based applications that can be accessed by end-users via various devices, it is also very much about

applications and services themselves being consumers of cloud-based services. This fundamental change is a result of the transformation brought by

the adoption of service-oriented architecture and Web-based industry standards, allowing service-oriented and Web-based resources to become

universally accessible on the Internet as on-demand services (Chou, 2010). With delegated information processing, business data and applications of entire

organization do not need to reside in the same location, and only parts of functions may reside in the cloud. These issues stipulate the interest in security and

privacy within delegated  
information processing  
systems.

Legal and information  
security interests should

interact as stakeholders in delegated information processing systems. All of the stakeholders within an organization should be part of the delegation, and those



stakeholders, in investigating a potential cloud relationship and in negotiating the terms of a relationship with a cloud provider, should consider

and pose the following questions internally and to the vendor, before any contract is signed:

- What kind of data will be in the cloud?
- Where do the data subjects reside?

- Where will the data be stored?
- Where are the servers?

- Will the data be transferred to other locations and, if so, when and where?

- Can certain types of data be restricted to particular geographic areas?

- What is compliance plan for cross-border data transfers?

Further, the critical criterion also exists, and it

is crucial in understanding delegated information processing as different portfolio from outsourcing. The key difference between a traditional outsourcing



relationship and delegated information processing is consider where the data resides or is processed. For example, in the traditional outsourcing, a company

looking to offload some of its data storage would create a dedicated data center and then sell the storage capacity to its clients. The data center

might be in another country, but for the most part the client knew where its data was going and where it would be stored and processed. In a cloud

environment, geography  
can lose all meaning, and  
data may be dispersed  
across and stored in  
multiple data centers all  
over the world. In fact, use

of a cloud platform can result in multiple copies of data being stored in different locations. This is true even for a private cloud that is essentially run

by a single entity. What this also means is that data in the cloud is often transferred across multiple borders, which can have

significant legal  
implications.

For firms that rely on cloud  
storage to hold backup  
data, or essential files, by

breaking the services' code of conduct or terms of usage can have massive repercussions for the end user. When an end user suddenly discovers that the



content of their cloud storage has been destroyed, this not only causes the user to become confused, and this could also deepen into a business relations.

The risk is rising in the context of backup since the many organizations dealing with delegated information processing does not have their own copies of data.

According to Perlow,  
business in this day and age  
with multiple computers,  
mobile devices and Internet  
access practically  
everywhere, store the most

treasured, important and valuable data in the cloud; to enable them to access it anywhere, and also show others images or other media content which they

are proud of (Perlow, 2008).

When cloud storage is used as the primary location of files and documents, a

certain trust is left in the hands of the storage provider to ensure that certain steps are taken to prevent data loss and maintain the integrity of

the file system (Weiss, 2007). When something affects cloud storage, things can go disastrously wrong for many end users. Whilst data that is stored in the

cloud is not actually stored  
in the cloud, rather a  
datacenter housing  
hundreds of servers and  
thousands of networking  
cables, physical disasters



are one of the greater threats to the cloud. One of the most likely security breaches which could occur, and have massive repercussions on the end

user, is malicious and unauthorized access to the users storage or cloud services. An end user's finances or income could depend on a cloud

application to provide services for others; another end user may store sensitive financial data in cloud storage for anywhere and everywhere access. By

accessing their cloud  
without authorization using  
credentials without their  
knowledge, is not only  
fraud and could result in  
criminal charges being

brought, it could also have a severe negative impact on the end users, and those of which the end user relies on. The business that relies on delegated information

processing should  
encounter three  
fundamental issues. First,  
sensitive data should be  
defined and appropriately  
encrypted to the client's

satisfaction. Second, to be allowed to process this sensitive data, processing systems must provide satisfactory evidence of encrypted data processing

and application integrity.  
Third, cloud computing providers must create the ability to regionally restrict the location of data, or the client may begin refusing to



buy cloud computing services that do not certify the allowed regional locations of data.

Since the delegated information processing is different from outsourcing that has some forms of standard security and privacy terms of

compliance, there is  
pressure on delegated  
information processing  
stakeholders to begin to  
build standards and  
processes to create security

and trust. Several efforts were done in developing standards such as the SNIA Cloud Data Management Interface specification, the Data Integrity Field

standard, WS-Reliability  
and WS-Transaction  
protocols as well as XML-  
based solutions that add  
some transaction  
management functionality

to Web applications. As these standards and solutions mature, it may be appropriate to make them contractual.

Further, reliable business records are necessary to collect a bill, prove an obligation, comply with government requirements, or establish a sequence of

disputed events. If there are serious questions about data integrity in the systems routinely used by the business, the company may find its position badly



undermined. As transactions databases and other kinds of business records follow email into the cloud, there are more disputes over records

authentication and reliability. This suggests that organizations dealing with delegated information processing should seek out computing service

providers that offer effective data integrity as well as security. They should also consider inserting a general contractual obligation for

the service provider to cooperate as necessary in legal and regulatory proceedings. In conclusion, the business user should always consider security

regarding logical security,  
privacy, and legal issues in  
delegated information  
processing arena.

## **Conclusion**

To summarize, the text presents the emergence of grid and cloud computing as a platforms for next-

generation parallel and distributed computing deployed through the delegated information processing systems. Furthermore, various

challenges in definition, managing, and securing delegated information processing has been identified. Hence, it is obvious that business



ecosystems evolve by new  
information technology  
that fosters the  
information-  
communications ecosystem  
deployment. Information-

communications ecosystem  
crosses business domains  
and different computer  
systems without single  
functional reference model.  
Since it is not feasible to

define all the required functional models, the ecosystem model was presented by schematic diagram of interconnectivity and

interfunctionality of core categories born in cloud computing environment. Further, the mutual benefit of distributed, grid, and cloud computing is

presented by information-  
communications system  
development paradigm -  
delegated information  
processing.

Findings suggest that while significant efforts have been devoted to the development of grid technologies and cloud computing platforms, still

more must be achieved in terms of delegated computing. The resource management system of delegated information processing must

dynamically provide the best resources according to a metric of the price and performance available, and schedule computations on these resources such that



they meet business user requirements. There are also security and privacy issues that must be encountered in each system design process ensuring

that the business goals will be met in compliance with the current laws, regulation and business codes.

The current literature shows enough facts about grid and cloud computing. At the same time, however, it lacks vital insights into deployment of delegation

concept that is of crucial  
importance for distributed  
processing implementation  
within information -  
communications  
infrastructure available

today. This notion is the basis for introducing delegated information processing as a tool for modern business to achieve the most from technology,

and enabling information processing available every time and everywhere to all of employees with less cost, management efforts and organizational obstacles.

Thus, when the grid and cloud computing are in place, the delegation of management is logical movement into system integrity over the

virtualized, networked, and embedded resources. These issues present the subject for further research in order to better explore the scope, possibilities, and



obstacles in delegated  
information processing  
deployment.

## References

Blythe, J., Deelman, E., Gil, Y., Kesselman, C., Agarwal, A., Mehta, A. & Vahi, K. (2003). "The Role of

Planning in Grid  
Computing," Proceedings of  
the 13th International  
Conference on Automated  
Planning and Scheduling,  
ISBN 1-57735-187-8, 9-13

June 2003, Trento, Italy,  
153-163.

Buyya, R., Yeo, C. S. &  
Venugopal, S. (2008).  
“Market-Oriented Cloud

Computing: Vision, Hype,  
and Reality for Delivering  
IT Services as Computing  
Utilities,” Proceedings of  
10th IEEE International  
Conference on High

Performance Computing  
and Communications, ISBN:  
978-0-7695-3352-0, 25-27  
September 2008, Dalian,  
China, 5-13.

Buyya, R., Yeo, C. S.,  
Venugopal, S., Broberg, J. &  
Brandic, I. (2009). "Cloud  
Computing and Emerging  
IT Platforms: Vision, Hype,  
and Reality for Delivering

Computing as the 5th  
Utility," *Future Generation  
Computer Systems*, 25(6).  
599-616.



Chou, D. (2010).  
“Understanding Cloud  
Computing and Cloud-  
Based Security,” *SOA  
Magazine*, 37:2.

Crampton, J. (2003). "On Permissions, Inheritance and Role Hierarchies,"  
Proceedings of the 10th  
ACM Conference on  
Computer and

Communications Security,  
ISBN: 1-58113-738-9, 27-  
30 October 2003,  
Washington, DC, USA, 85-  
92.

Crampton, J. &  
Khambhammettu, H.  
(2006). "Delegation in Role-  
Based Access Control,"  
Proceedings of the 11th  
European Symposium on

Research in Computer  
Security, ISBN: 978-3-540-  
44601-9, 18-20 September  
2006, Hamburg, Germany,  
174-191.

Di Costanzo, A., Assuncao,  
M. D. & Buyya, R. (2009).  
“Harnessing Cloud  
Technologies for a  
Virtualized Distributed  
Computing Infrastructure,”

*IEEE Internet Computing*,  
13(5). 24-33.

Foster, I., Kesselman, C.,  
Jeffrey M. N. & Tuecke, S.  
(2002). "Grid Services for

Distributed System  
Integration,” *Computer*,  
35(6). 37-46.

Foster, I., Kesselman, C. &  
Tuecke, S. (2001). “The



Anatomy of the Grid:  
Enabling Scalable Virtual  
Organization," *International  
Journal of High Performance  
Computing Applications*,  
15(3). 200-222.

Foster, I. & Kesselman, K.  
(1998). 'Computational  
Grids, The Grid: Blueprint  
for a New Computing  
Infrastructure,' Foster, I.  
and Kesselman, K. (eds).

Morgan Kaufmann, San  
Francisco.

Goldszmidt, G. & Yemini, Y.  
(1998). "Delegated Agents  
for Network Management,"

*IEEE Communications  
Magazine*, 36(3). 66-71.

Goyal, B. & Lawande, S.  
(2005). Grid Revolution: An  
Introduction to Enterprise

Grid Computing, McGraw-Hill, Emeryville.

Grimshaw, A. S. & Natrajan, A. (2005). "Legion: Lessons Learned Building a Grid

Operating System,”  
*Proceedings of the IEEE*,  
93(3). 589-603.

Grüner, H. P. (2009).  
“Information Technology:

Efficient Restructuring and  
the Productivity Puzzle,”  
*Journal of Economic  
Behavior & Organization*,  
72(3). 916-929.

Jeffery, K. (2002). Data Management Challenges for GRID Computing, *Springer*, Berlin.



Keahey, K., Foster, I.,  
Freeman, T. & Zhang, X.  
(2005). "Virtual  
Workspaces: Achieving  
Quality of Service and  
Quality of Life in the Grids,"

*Scientific Programming*, 13  
(4). 265-275.

Kumar, A. (2005).  
“Distributed System  
Development Using Web

Service and Enterprise Java Beans,” Proceedings of the 2005 IEEE International Conference on Services Computing (volume 2). ISBN 0-7695-2408-7, 11-15

July 2005, Orlando, Florida,  
23-24.

Lopes, R. & Oliveira, J.  
(2003). Delegation of  
Expressions for Distributed

SNMP Information  
Processing, *Integrated  
Network Management VIII:  
Managing It All*, Goldszmidt,  
G. and Schönwälder, J.  
(eds). Kluwer Academic

Publishers, Boston, 395-408.

Mather, T., Kumaraswamy, S. & Latif, S. (2009). Cloud Security and Privacy: An

Enterprise Perspective on  
Risks and Compliance,  
*O'Reilly Media*, Sebastopol.

Na, S. & Cheon, S. (2000).  
“Role Delegation in Role-

Based Access Control,”  
Proceedings of the fifth  
ACM workshop on Role-  
Based Access Control, ISBN:  
1-58113-259-X, 26-27 July



2000, Berlin, Germany, 39-44.

Perlow, J. (2008).

"Preparing for a Flickr Apocalypse," Available at:

<http://blogs.zdnet.com/perlow/?p=9316> [Accessed 8th November 2009].

Pham, Q., Reid, J.,  
McCullagh, A. & Dawson, E.

(2008). "Commitment Issues in Delegation Process," Proceedings of the Sixth Australasian Information Security Conference, ISBN: 978-1-

920682-62-0, 22-25

January 2008, Wollongong,  
NSW, Australia, 27-38.

Rittinghouse, J. W. &

Ransome, J. F. (2010). Cloud

Computing:  
Implementation,  
Management, and Security,  
*CRC Press*, Boca Raton.

Schaad, A. & Moffett, J. D.  
(2002). "A Framework for  
Organizational Control  
Principles," Proceeding of  
the 18th Annual Computer  
Security Applications

Conference, ISBN 0-7695-1828-1, 9-13 December 2002, Las Vegas, Nevada, 229-238.

Smarr, L. & Catlett, C. E.  
(1992). "Metacomputing,"  
*Communications of the ACM*,  
35(6). 44-52.



Stanoevska-Slabeva, K.,  
Wozniak, T. & Ristol, S.  
(2010). Grid and Cloud  
Computing: A Business  
Perspective on Technology

and Applications, *Springer Verlag*, Berlin.

Vaquero, L., Rodero-Merino, L., Caceres, J. & Lindner, M. (2009). "A Break in the Clouds:

Towards a Cloud  
Definition," *ACM SIGCOMM  
Computer Communication  
Review*, 39(1). 50-55.

Velte, A., Velte, T. &  
Elsenpeter, R. (2009).  
Cloud Computing: A  
Practical Approach,  
*McGraw-Hill*, New York.

Wainer, J. & Kumar, A.  
(2005). "A Fine-Grained,  
Controllable, User-to-user  
Delegation Method in  
RBAC," Proceedings of the  
tenth ACM symposium on

Access control models and technologies, ISBN: 1-59593-045-0, 1-3, June 2005, Stockholm, Sweden, 59-66.

Weiss, A. (2007)

“Computing in the Clouds,”  
*netWorker*, 11(4). 16-25.

Westerinen, A. & Bumpus,  
W. (2003). “The Continuing

Evolution of Distributed  
Systems Management,”  
*IEICE Transactions on  
Information and Systems*,  
86(11). 2256-2261.



Yabandeh, M., Knezevic, K., Kostic, D. & Kuncak, V. (2010). "Predicting and Preventing Inconsistencies in Deployed Distributed Systems," *ACM Transactions*

*on Computer Systems,*  
28(1):2.