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*Research Article*

**An Empirical Research on the Relationship  
Between Corporate Social Responsibility  
Ratings and U.S. Listed Companies' Value**

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## **Abstract**

This paper examines the relationship between corporate social responsibility (CSR) ratings and firm value, by using a sample of U.S. companies listed on the New York Stock Exchange and NASDAQ Stock Market, over 2008-2011. The Corporate Social Responsibility Index (CSRI) developed by Boston College Center for Corporate Citizenship and Reputation Institute was used as a proxy for corporate social responsibility. A certain company is perceived in three dimensions: citizenship (the community and the environment), governance (ethics and transparency), and workplace practices, that quantified through numerical variables are reflected into the CSRI ranking score. The Tobin's Q ratio adjusted according to activity sector was employed in order to quantify firm value. After the estimation of panel data regression

models, unbalanced, both without cross-sectional effects and with fixed effects, our results show that corporate social responsibility positively influences firm value. The empirical evidence is consistent with the instrumental stakeholder theory view, since the companies involved in corporate social responsibility undertakings use in a more effective way their resources in order to better satisfy stakeholders' needs. CSR activities can add value to the firm if they are wisely managed and implemented, as well as sufficiently disclosed and reported.

**Keywords:** Corporate social responsibility, instrumental stakeholder theory, firm value, panel data models.

## **Introduction**

Bowen (1953) has outlined the 'modern debate' regarding corporate social responsibility (CSR), stating that businessmen have 'the obligations to pursue those policies, to make those decisions, or to follow those lines of action which are desirable in terms of the objectives and values of our society'. Business operates according to society's orientations based on the existence of a social contract, as a set of rights and obligations, similar to the governmental system. The specificity of the contract could be changed in relation to changes in society, but generally the contract remains always the source of business legitimacy (Donaldson, 1982). The social contract represents the means by which business ethics are congruent with society's

objectives. According to The **Committee for Economic Development** (1971), social contracts are not convenient for the companies, being instead necessary from a moral point of view, at the same time stimulating the companies to adopt a vision towards the members of the society. However, the social activities will diminish the costs related to stakeholders which request an equitable attitude of the company related to the rights and profit distribution (Sen, 1997; Swanson, 1995). As a consequence, a company that honors this contract will gather implicitly social harmony and will reduce the costs for maintenance of good relationships with the stakeholders (Jones, 1995). Otherwise, the non-compliance with contractual terms will determine the rise of the business operating costs.



Based on Wartick & Cochran's (1985) definition, Wood (1991) defined corporate social performance as 'a business organization's configuration of principles of social responsibility, processes of social responsiveness, and policies, programs, and observable outcomes as they relate to the firm's societal relationships'. According to Frederick (1994), social responsibility is fundamented on moral and ethical concepts, whereas social responsiveness deals with managerial processes related to the response (planning, social forecasting, organizing for social answers, control of social activities, social decision processes, corporate social policies), thus having a problematic character. Besides, Carroll (1979) and Sethi (1979) have considered that social responsiveness cannot replace social responsibility, because companies could be very receptive to social pressures or environmental conditions, but it could act

irresponsible or unethical. As well, Wartick & Cochran (1985) emphasized that responsiveness completes, but does not replace the responsibility. Branco & Rodrigues (2007) highlighted the fact that firms are perceived from the perspective of their obligation to take into consideration social needs and long term society's desires, which implies that they engage in activities which promote benefits for the society and minimize the negative effects related to the employed actions, as long as the society is not harmed by such activities.

The aim of this study is to research the relationship between corporate social responsibility proxied by Corporate Social Responsibility Index (CSRI), reported by Boston College Center for Corporate Citizenship and Reputation Institute, and firm value, by using a sample of U.S. companies listed on the New York

Stock Exchange (NYSE) and NASDAQ Stock Market, over 2008-2011. The study is structured as follows. The second section highlights previous research results regarding corporate social responsibility and companies' value and develops the research hypothesis. The third section describes the database, the variables, and the quantitative models to be used. The fourth section presents the results of the empirical research. The last section concludes the paper.

## **Literature Review and Hypothesis Development**

By considering the relationship between social/environmental performance (CSP) and corporate financial performance (CFP), Orlitzky, Schmidt & Rynes (2003) have introduced several hypotheses: a positive relationship between corporate social

performance and financial performance across a wide variety of industry and study contexts; a bidirectional causality between corporate social performance and financial performance; corporate social performance is positively correlated with corporate financial performance because CSP increases managerial competencies, contributes to organizational knowledge about the firm's market, social, political, technological, and other environments, and thus enhances organizational efficiency; furthermore, CSP is positively correlated with CFP since CSP helps the company to develop a positive reputation and goodwill with its external stakeholders. By employing a meta-analysis of 52 studies, Orlitzky, Schmidt & Rynes (2003) found that CSP appears to be more highly correlated with accounting-based measures of CFP (return on assets, return on equity) than with market-based indicators,

whilst CSP reputation indices were more highly correlated with CFP than were other indicators of CSP.

According to Orlitzky (2013), the organizational signals related to corporate social responsibility may have a harmful impact on equity markets seeing that corporate social responsibility is not systematically correlated with the companies' economic fundamentals, with opportunistic managers are incentivized to distort the information provided to market participants as regards their firms' corporate social responsibility. Thus, there could be acknowledged the hardship faced by market participants in order to interpret the information about corporate social responsibility accurately. In fact, the greater noise showed within financial markets typically entails more noise trading, which in turn leads to excess market volatility

among all publicly traded firms and, in a particular context of social-institutional processes and structures, to excess market valuations of firms that are widely perceived as socially responsible.

The affordability theory emphasizes that only those companies registering an adequate performance could afford the costs of social responsible actions. However, this assumption is in accordance with the corporate social responsibility model developed by Carroll (1979) which stated that managers will firstly complete economic obligations, then juridical ones, and eventually the discretionary responsibilities. Additionally, the slack resources theory conceived by Cyert & March (1963) underlines the fact that firms do not operate within an exclusively efficient manner, excess resources representing the

proper means through which unpredicted events could be solved or programatic measures could be taken. McGuire, Sundgren & Schneeweiss (1988) and McGuire, Schneeweiss & Branch (1990) stressed the appearance of a high level of financial performance if excess resources are allocated to social field.

According to Servaes & Tamayo (2013), corporate social responsibility activities could enhance firm value for firms with high public awareness, as proxied by advertising intensity. Nevertheless, firms with high public awareness are also penalized more when there are corporate social responsibility concerns. Likewise, for firms with low public awareness, the impact of corporate social responsibility activities on firm value is either insignificant or negative. As well, advertising has a negative impact on the relationship between corporate social

responsibility and firm value if there is an inconsistency between the firm's efforts as regards CSR and the company's overall reputation. Furthermore, after considering firm fixed effects, Servaes & Tamayo (2013) concluded that there is no direct relation between corporate social responsibility and firm value.

By using the scores provided by Credit Lyonnais Securities (Asia) over 2001-2004, Cheung, Tan, Ahn & Zhang (2010) identified a positive relationship between corporate social responsibility and market valuation, moreover CSR being positively related to the market valuation of the subsequent year thus present CSR actions reflecting into future firm value. Jo & Harjoto (2011) established a positive association between the implication in social responsibility actions and Tobin's Q ratio, based on Kinder, Lydenberg, and Domini's (KLD's) Stats database. Nelling & Webb



(2009) used KLD Socrates Database in order to measure corporate social responsibility and found a weak relationship between CSR and corporate performance after using a time series fixed effects approach. From a different perspective, Belal & Cooper (2011) focused on the absence of CSR reporting within a developing country such as Bangladesh. There was examined the lack of disclosure on three particular eco-justice issues as follows: child labor, equal opportunities, and poverty alleviation. Thereupon, the findings of 23 semi-structured interviews which were undertaken with senior corporate managers suggest that the main reasons for non-disclosure include the lack of resources, the profit imperative, lack of legal requirements, lack of knowledge/awareness, poor performance, and the fear of bad publicity.

Given these findings, we consider the following hypothesis: Corporate social responsibility actions positively influence firm value.

## **Data and Estimation Framework**

### ***Sample Selection and Description of Variables***

Initially, the database consisted of 56 U.S. companies, over 2008-2011. Further, four companies were dropped from the sample due to their non-listing on the New York Stock Exchange or NASDAQ Stock Market. Therefore, our final sample comprised 52 companies having the following distribution: 38 companies in 2008, 46 companies in 2009, 39 companies in 2010, respectively 32 companies in 2011, summing up 155 statistical observations.

The membership to activity sector as regards the selected companies is varied, as follows: consumer cyclical, consumer defensive, consumer goods, financial services, healthcare, industrials, services, technology.

**Error! Reference source not found.** provides the definition and measurement of all the variables employed within empirical research. To measure firm value, we will employ Tobin's Q ratio according to Kaplan & Zingales (1997), Gompers, Ishii & Metrick (2003), and Bebchuk, Cohen & Ferrell (2009). After computing Tobin's Q ratio for each company, we adjusted it according to activity sector, due to the large spread of companies in different sectors of activity, using the methodology described by Eisenberg, Sundgren & Wells (1998). Thus, the difference between Tobin's Q ratio for a certain company and the median of

the ratio in that activity sector represents  $\Delta\text{TobinQ}$ , whereas the adjusted ratio,  $\text{TobinQ}_{\text{adj}}$ , is defined as follows:  $\text{TobinQ}_{\text{adj}} = \text{sign}(\Delta\text{TobinQ}) * \sqrt{|\Delta\text{TobinQ}|}$ , where  $\text{sign}(\Delta\text{TobinQ})$  is the sign of the difference between Tobin's Q ratio for each company and the median in that activity sector. There was used the median instead of the average because the data were not following a normal distribution. The source of financial data was represented by the companies' annual reports. All the data were hand-collected.

**Please see Table 1 in the PDF version**

Corporate social responsibility is proxied by Corporate Social Responsibility Index (CSRI), the data being collected from Boston College Center for Corporate Citizenship and Reputation

Institute. This index evaluates from the social implication point of view the following three dimensions: citizenship (responsible involvement in the community and in the environment issues), governance (performing the activities in a fair and transparent manner and the evaluation of the way on which stakeholders associate the company with high ethical standards), workplace (adopting a fair behaviour towards the employees, assuring a decent salary, investments in developing employees' abilities, and offering career opportunities).

Additionally, we include a set of firm-level control variables which could influence companies' value. Thus, for evaluating companies' size, the annual average number of employees will be used (logarithmic values), similar to Arlow & Gannon (1982), Ullmann (1985), Griffin & Mahon (1997), Waddock & Graves

(1997a), Husted & Allen (2007). The size influences the capacity to initiate social responsibility actions, because smaller firms have a reduced potential to sustain these activities in contrast to larger companies which have a solid infrastructure and high levels of cash flows. As the company develops, it becomes more visible and responsible regarding stakeholders' requests. According to Roberts (1992), stakeholders' wealth is influenced by the existence of financial difficulties. The gearing and debt level will be measured as the ratio between total debt and total assets, a company with a solid orientation towards stakeholder interests being considered well-managed and less risky. As well, we will consider the growth opportunities, because there could be suggested the improvement of employees and customer satisfaction through rising the turnover. We will include the age of the company measured through the number of years since it

has been listed on the NYSE or NASDAQ Stock Market (logarithmic values).

### ***Empirical Design***

In order to empirically investigate the relationship between Corporate Social Responsibility Index (CSRI) and firm value we will estimate several multivariate panel data regression models, unbalanced, both without cross-sectional effects and with fixed effects, by considering the following general specification:

$$\text{Companies\_value}_{it} = \alpha + \beta X_{it} + \gamma Z_{it} + u_{it} \quad i = 1, \dots, N; t = 1, \dots, T \quad (1)$$

where for the company  $i$  in year  $t$ , we consider as dependent variable the Tobin's Q ratio adjusted according to activity sector,  $X_{it}$  being the vector of independent variables representing

corporate social responsibility actions proxied by CSRI conceived by Boston College Center for Corporate Citizenship and Reputation Institute, and  $Z_{it}$  is the vector of firm-level control variables. According to Baltagi (2005), models with only one component for the error are used frequently, as follows:

$$u_{it} = \mu_i + v_{it}$$

(2)

$\mu_i$  showing the specific individual effect, unobservable and  $v_{it}$  representing the remaining error. In the context of fixed effects models, the component from error parameter  $\mu_i$  could be correlated with the explicative variables  $X_{it}$ , but with the maintenance for the hypothesis of uncorrelation between  $X_{it}$  and random error's component  $v_{it}$ .



## Empirical Findings

### *Descriptive Statistics and Correlation Analysis*

**Error! Reference source not found.** shows descriptive statistics related to all the variables employed within empirical research. We emphasize the following tiers as regards the scores related to Corporate Social Responsibility Index (CSRI), according to Boston College Center for Corporate Citizenship and Reputation Institute: below 45 (poor/lowest tier), 45-55 (weak/vulnerable), 56-65 (average/moderate), 66-75 (strong/robust), and above 75 (excellent/top tier). Therefore, the mean score (73.83) of Corporate Social Responsibility Index (CSRI) reveals the fact that the selected companies are strong/robust towards citizenship, governance, and workplace.

**Please see Table 2 in the PDF version**

**Error! Reference source not found.** provides the Pearson correlations coefficient matrix. Thus, we acknowledge that the values of correlation coefficients are not high. Besides, we underline a positive correlation ( $r = 0.178$ ), statistically significant (prob. = 0.027), between Corporate Social Responsibility Index (CSRI) and firm value.

**Please see Table 3 in the PDF version**

***Regression Results Towards the Influence of Corporate Social Responsibility Index (CSRI) on Firm Value***

We have estimated five econometric models, for both the models without cross-sectional effects and with fixed effects, in order to catch the robustness of the relationship between corporate social responsibility and firm value.

**Error! Reference source not found.** reveals the results of panel data regression models, unbalanced, without cross-sectional effects as regards the influence of Corporate Social Responsibility Index (CSRI) on firm value. Thus, the index related to corporate social responsibility positively influences the value of U.S. listed companies (models 1, 2, and 3). By considering the impact of firm-level control variables on Tobin's Q ratio adjusted according to activity sector, the results provided support for a negative influence of firm size, as annual average number of employees, on firm value (models 1, 2, 3, and 5). Besides, there

was established a negative relationship between leverage ratio, as total debt to total assets and firm value (model 1), likewise between the number of years since listing on the New York Stock Exchange or NASDAQ Stock Market (logarithmic values) and firm value (models 2, 3, 4, and 5). On the contrary, sales growth, as the relative increase of sales from the previous year, positively influences Tobin's Q ratio adjusted according to activity sector (models 1, 3, 4, and 5).

**Please see Table 4 in the PDF version**

<sup>†</sup> $p < 0.10$ . \* $p < 0.05$ . \*\* $p < 0.01$ . \*\*\* $p < 0.001$ . The t-statistic for each coefficient is reported in parentheses. The description of the variables is provided in **Error! Reference source not found.** Source: Authors' computations.

**Error! Reference source not found.** provides the results of the estimations with fixed effects, regarding the influence of Corporate Social Responsibility Index (CSRI) on firm value. Therefore, the positive relationship between Corporate Social Responsibility Index (CSRI) and firm value was confirmed (models 1, 2, 3, and 5). Furthermore, there was underlined a negative impact related to firm size on Tobin's Q ratio adjusted according to activity sector (models 1, 2, 3, and 5), respectively, a positive impact of the relative increase of sales from the previous year on firm value (models 1, 3, and 5).

Visibility in CSR policies reflected through CSRI is understood to be related to value creation. To the extent that stakeholders and customers are perceived to remark companies' corporate social

responsibility activity, they are able to reward the firm for its participation. A greater presence of CSR programs engenders a favorable firm image that has a positive impact on the ability of the firm to generate value through increased customer loyalty and development of new products and markets. The increase in sales (partially acquired through customer awareness of the good image created by the instrumentality of CSR involvement) also was evidenced to have a positive impact on firm value.

**Please see Table 5 in the PDF version**

† $p < 0.10$ . \* $p < 0.05$ . \*\* $p < 0.01$ . \*\*\* $p < 0.001$ . The t-statistic for each coefficient is reported in parentheses. The description of the variables is provided in **Error! Reference source not found.** Source: Authors' computations.

The negative correlation between firm size and Tobin's Q ratio adjusted according to activity sector could be explained in the case of large listed companies through the allocation of resources, thus having many employees is leading to an increase in the labour cost and from a certain level restrict the usage of resources available to use for the achievement of an increase in firm value. The evidence provided on the negative relationship between the gearing level and firm value (in the models without cross-sectional effects) is consistent with other authors' findings (Roberts, 1992) because the leverage measures the risk level and a highly valued corporation having orientation towards stakeholders' interests is considered less risky and has lower levels of indebtedness.

In both panel data regression models, without cross-sectional effects and with fixed effects, the same relationship between CSRI and Tobin's Q ratio adjusted according to activity sector expressing firm value was proved. Thereby, the hypothesis of the current research, according to which the undertakings related to corporate social responsibility positively influence firm value, is statistically validated.

## **Summary and Concluding Remarks**

By using a sample of companies listed on the New York Stock Exchange and NASDAQ Stock Market, over 2008-2011, the results provide support for a positive influence of corporate social responsibility measured through Corporate Social Responsibility Index (CSRI) developed by Boston College Center for Corporate



Citizenship and Reputation Institute, on firm value, proxied by Tobin's Q ratio adjusted according to activity sector. CSRI was chosen for the completeness of information regarding CSR, since its computation comprising citizenship, governance, and workplace matters. The adjustment related to the activity sector was performed in order to ensure the comparability of the variables for the companies in each industry. The positive relationship is supported by the instrumental stakeholder theory, according to Jones (1995), the companies involved in corporate social responsibility undertakings use in a more effective way the resources in order to satisfy the manifold needs related to stakeholders (Waddock & Graves, 1997b). The aforementioned theory is instrumental since it suggests the use of corporate social responsibility in order to register a better performance (Jones, 1995; McGuire, Sundgren & Schneeweiss, 1988).

Furthermore, the image on the market for a company with high social involvement and good disclosure of corporate social responsibility undertakings is reflected in the rise of its number of customers and sales. It has been also demonstrated that the annual growth of sales leads to an increase in firm value, reflected through Tobin's Q ratio adjusted according to activity sector.

In addition to the variables of theoretical interest, CSR researchers have emphasized the need to control the impact of firm size, risk, and industry. Similar to other studies (Husted & Allen, 2007), our research highlighted that firm size measured by the annual average number of employees has a slightly negative effect on firm value. Likewise, firm size has a positive correlation with CSRI, thereby companies with a large number of employees

have a higher potential to sustain CSR activities with a solid infrastructure and high levels of cash flows.

The limits of current research emerge from the reduced number of statistical observations. As future research avenues, we consider the elaboration of a corporate social responsibility index according to a self-developed methodology for computing a score that takes into consideration more CSR related factors, and as well the research of its impact on firm value, by using data from several countries in order to compare the effects of corporate social responsibility on performance disclosed in the context of different corporate governance systems.

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